Consolidated Financial Results for 3rd Quarter of Fiscal Year Ended March 31, 2022



February 10, 2022



Mitsui E&S Holdings Co., Ltd.



3rd Quarter of FYE Mar. 2022 Results	 New Order 432.9 Billi Net Sales 508.5 Billi Ordinary Income (Loss) (8.6) 		
FYE Mar. 2022 Forecast		0 Billion Yen (compared to Nov. 5, 2021 0 Billion Yen (compared to Nov. 5, 2021 0) Billion Yen (compared to Nov. 5, 2021	→) ↓)



	FYE Mar. 2021 3Q	FYE Mar. 2022 3Q	Var.
New Order	369.1	432.9	+63.8
Net Sales	484.7	508.5	+23.8
Operating Income (Loss)	(5.1)	(9.4)	(4.3)
OP ratio	(1.1%)	(1.9%)	-
Ordinary Income (Loss)	(3.1)	(8.6)	(5.6)
OD ratio	(0.6%)	(1.7%)	-
Profit attributable to owners	(2.5)	(1.9)	+0.6

< Average FX >

USD/JPY	105.42	112.18
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		New Order			Net Sales	
	FYE Mar. 2021 3Q	FYE Mar. 2022 3Q	Var.	FYE Mar. 2021 3Q	FYE Mar. 2022 3Q	Var.
Ship	24.0	12.8	(11.2)	42.7	24.1	(18.6)
Ocean Development	178.2	270.7	+92.5	230.1	323.3	+93.2
Machinery	89.8	110.5	+20.7	111.8	107.6	(4.2)
Engineering	18.3	1.5	(16.7)	28.7	6.9	(21.8)
Other	58.9	37.4	(21.5)	71.5	46.6	(24.8)
Total	369.1	432.9	+63.8	484.7	508.5	+23.8



	Opera	ting Income (L	oss)	Ordinary Income (Loss)		
	FYE Mar. 2021 3Q	FYE Mar. 2022 3Q	Var.	FYE Mar. 2021 3Q	FYE Mar. 2022 3Q	Var.
Ship	(2.3)	(0.2)	+2.0	(0.7)	0.6	+1.3
Ocean Development	(10.8)	(8.1)	+2.7	(7.0)	(5.0)	+2.0
Machinery	5.5	3.6	(1.9)	5.7	3.8	(1.8)
Engineering	1.1	(5.4)	(6.5)	0.8	(5.9)	(6.7)
Other	1.4	0.7	(0.7)	(1.8)	(2.2)	(0.3)
Total	(5.1)	(9.4)	(4.3)	(3.1)	(8.6)	(5.6)

Large Coal-fired Power Plant Civil Engineering Construction Projects Overseas

Status of large coal-fired power plant civil engineering construction projects

Project	Project Location —	Progress toward Completion				
Project		2Q of FYE Mar.2022	3Q of FYE Mar.2022			
	Indonesia	approx. 82.6%	approx. 88.4%			
1	Trend in reserve balance	61.8Billion Yen	60.2Billion Yen			
2	Indonesia	approx.99.8%	approx.100%			

- The construction works have been carried out by implementing the appropriate infection prevention measures.
- Profit and loss on construction of Project 1 is within the scope of the provision for additional loss recorded in 2Q of FYE Mar. 2020.

MITSUI E&S



From 3Q of FYE Mar. 2022

•Transferred two subsidiary companies from ship segment to other segment

Subsidiary	Previous Segment	New Segment	Details		
Shikoku Dockyard Co., Ltd.	Ship	Other	Due to preparation for sell-off of Shikoku Dockyard Co., Ltd. shares in Jan. 2022		
TGE Marine Gas Engineering GmbH	Ship	Other	Share and utilization of gas-related technologies and businesses throughout the company		
Impact comparison by segment transfer					
3Q of FYE Mar. 2022	New Order : 10.1 Billion Yer	Sales : 8.4 Billion Y	Yen Operating Income (Loss) : (1.4) Billion Yen		
3Q of FYE Mar. 2021	New Order : 5.9 Billion Yen	Sales : 18.9 Billion	Yen Operating Income (Loss) : (0.2) Billion Yen		

From 4Q of FYE Mar. 2022

•Due to partial sale of MODEC shares in Nov. 2021, shareholding ratio decreased from 50.1% to 49.1%

Change from consolidated subsidiary to equity-method affiliate

Impact to Financial Statement of Ocean Development segment

- •Until 3Q of FYE Mar. 2022, MODEC remain as subsidiary company and new order, net sales, operating income(loss) and ordinary income(loss) are recorded as before.
- •From 4Q of FYE Mar. 2022, MODEC will be an equity-method affiliate and 49.1% of net income(loss) will be recorded as ordinary income(loss).



	Previous Forecast (Nov. 5, 2021)	New Forecast (Feb. 10, 2022)	Var.
New Order	450.0~650.0	520.0	_
Net Sales	670.0	590.0	(80.0)
Operating Income (Loss)	(4.0)	(4.0)	_
Ordinary Income (Loss)	(5.0)	(23.0)	(18.0)
Profit attributable to owners	(3.0)	(21.0)	(18.0)
Free Cash Flow	(93.0)	(95.0)	(2.0)
Debt (with interest)	200.0	140.0	(60.0)

- Exchange rate assumption USD/JPY :110
- Impact for JPY1 appreciation against USD1 on operating income: Negative impact of approx. 0.1 Billion Yen



	Ν	lew Order			Net Sales	
	Previous Forecast (Nov. 5, 2021)	New Forecast (Feb. 10, 2022)	Var.	Previous Forecast (Nov. 5, 2021)	New Forecast (Feb. 10, 2022)	Var.
Ship	30.0	20.0	(10.0)	40.0	30.0	(10.0)
Ocean Development	200.0~400.0	270.0	_	400.0	320.0	(80.0)
Machinery	180.0	180.0	_	160.0	160.0	_
Engineering	0	0	_	20.0	20.0	_
Other	40.0	50.0	+10.0	50.0	60.0	+10.0
Total	450.0~650.0	520.0	_	670.0	590.0	(80.0)



	Operatir	ng Income (Lo	oss)	Ordina	ry Income (Lo	oss)
	Previous Forecast (Nov. 5, 2021)	New Forecast (Feb. 10, 2022)	Var.	Previous Forecast (Nov. 5, 2021)	New Forecast (Feb. 10, 2022)	Var.
Ship	(3.0)	(1.0)	+2.0	(2.0)	0	+2.0
Ocean Development	(8.0)	(8.0)	_	(5.0)	(23.0)	(18.0)
Machinery	8.0	8.0	_	8.0	8.0	_
Engineering	(3.0)	(3.0)	_	(4.0)	(4.0)	_
Other	2.0	0	(2.0)	(2.0)	(4.0)	(2.0)
Total	(4.0)	(4.0)	_	(5.0)	(23.0)	(18.0)



	FYE Mar. 2021 3Q	FYE Mar. 2022 3Q	Var.	
Net Sales	484.7	508.5	+23.8	Increased mainly due to FPSO building progress of MODEC
Gross Profit (Loss)	26.7	21.7	(5.1)	
Selling, general and administrative expenses	31.9	31.1	(0.8)	
Operation Income (Loss)	(5.1)	(9.4)	(4.3)	Decreased mainly due to cost effect of foreign currency
Other Income	9.3	7.7	(1.6)	
Other Expenses	7.3	7.0	(0.3)	
Ordinary Income (Loss)	(3.1)	(8.6)	(5.6)	
Extraordinary Gains	5.0	11.2	+6.2	Increased mainly due to sell-off of subsidiary company shares of Mitsui E & S Environmental Engineering Co.,Ltd.
Extraordinary Losses	6.0	2.4	(3.7)	
Profit (Loss) Before Taxes	(4.1)	0.3	+4.3	
Income Taxes	2.6	5.3	+2.8	
Non-Controlling Interest	(4.1)	(3.1)	+1.0	
Profit (Loss) attributable to owners of parent	(2.5)	(1.9)	+0.6	



	FYE Mar. 2021 3Q	FYE Mar. 2022 3Q	Var.	
Total Assets	766.4	421.6	(344.9)	
(Cash)	137.6	46.8	(90.8)	
(Receivables)	234.0	73.8	(160.2)	Decreased mainly due to exclusion of MODEC from consolidated subsidiary
(Fixed Assets)	158.5	135.1	(23.4)	
(Other Assets)	128.8	91.1	(37.7)	
Total Liabilities	670.5	339.4	(331.1)	
(Payable)	215.2	48.8	(166.4)	Decreased mainly due to exclusion of MODEC from consolidated subsidiary
(Advances by Customers)	94.3	36.9	(57.5)	
(Provision for losses on construction contracts)	77.0	62.2	(14.9)	
(Debt (with interest))	164.5	130.3	(34.2)	
Net Assets	95.9	82.1	(13.8)	
(Own capital)	67.5	73.1	+5.6	Increased mainly due to currency exchange adjustment account
Capital-to-asset ratio	8.8%	17 3%		

Capital-to-asset ratio	8.8%	17.3%	
Net DE Raito	0.4	1.1	



New Ship (Mitsui E&S Shipbuilding Co., Ltd.) (As of Dec. 31, 2021)

	New Order	Deliveries	Transfer	Backlogs
Commercial Ship	0	1	0	0
Government Ship• Other Ship	0	1	6	0
Total	0	2	6	0

Marine Diesel Engine (Mitsui E&S Machinery Co., Ltd.)

(As of Dec. 31, 2021)

	FYE Mar.	2021 3Q	FYE Mar.	2022 3Q	FYE Mar. 2022 Forecast	
	Unit	Horse Power (10Kps)	Unit	Horse Power (10Kps)	Unit	Horse Power (10Kps)
New Order	75	140	62	178	_	_
Deliveries	113	251	92	208	_	_
Back logs	59	133	38	91	—	-
Production	118	276	87	193	125	300



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