Consolidated Financial Results for 1st Quarter of Fiscal Year Ended March 31, 2024



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<u>X Net Sales and Operating Income increased QoQ.</u>



$\underline{\times}$ Turnaround in earnings to get out of the deficit into the steady surplus.

(JPY: Billion)

| | FYE Mar. 2023 1Q | FYE Mar. 2024 1Q | Var. | |
|---|---------------------|---------------------|--------|--|
| New Orders | 106.6 | 92.8 | (13.8) | |
| Net Sales | 50.6 | 61.6 | +11.0 | |
| Operating Income (Loss) | (6.7) | 1.7 | +8.4 | |
| margin | (13.3%) | 2.8% | - | |
| Ordinary Income (Loss) | (4.2) | 0.6 | +4.8 | |
| margin | (8.4%) | 0.9% | - | |
| Profit attributable to owners of parent | (1.9) | 1.5 | +3.4 | |

<Average FX>

| USD/JPY | 129.97 Yen | 138.54 Yen |
|---------|------------|------------|
|---------|------------|------------|



- <u>X New Orders in the Marine Propulsion Systems Segment remained firm, although they were</u> <u>lower QoQ. This is because the new orders in the same period of FYE Mar. 2023 were</u> <u>exceptionally higher due to the order delay from the original schedule in FYE Mar. 2022.</u>
- <u>× In the Logistics Systems Segment, New Orders increased due to steady demands in the</u> <u>Southeast Asia.</u>
- <u>※ Profitability improved due to the better business environment for Marine Diesel Engines and</u> <u>Container Cranes.</u>
 (JPY: Billion)

| | Γ | lew Orders | | | Net Sales | | | Operating Income (Loss) | | |
|---------------------------------|------------------------|------------------------|--------|------------------------|------------------------|-------|------------------------|----------------------------|-------|--|
| | FYE Mar. 2023 1Q | FYE Mar. 2024 1Q | Var. | FYE Mar. 2023 1Q | FYE Mar. 2024 1Q | Var. | FYE Mar. 2023 1Q | FYE Mar. 2024 1Q | Var. | |
| New Business Development | 8.2 | 12.4 | +4.2 | 6.1 | 8.2 | +2.0 | 0.4 | 0.4 | (0.1) | |
| Marine Propulsion Systems | 65.7 | 46.0 | (19.6) | 21.2 | 29.5 | +8.3 | (0.3) | 1.8 | +2.1 | |
| Logistics Systems | 8.2 | 20.4 | +12.2 | 8.5 | 7.4 | (1.0) | (1.0) | (0.5) | +0.5 | |
| Peripheral Business | 18.5 | 13.9 | (4.6) | 9.5 | 14.8 | +5.3 | (0.4) | 0.5 | +1.0 | |
| Others | 6.0 | 0.1 | (5.9) | 5.3 | 1.7 | (3.7) | (5.4) | (0.5) | +4.9 | |
| Total | 106.6 | 92.8 | (13.8) | 50.6 | 61.6 | +11.0 | (6.7) | 1.7 | +8.4 | |

<u>× FYE Mar. 2024 Forecast remains unchanged from initial plan.</u>

| | (JPY: Billion) | | | (JPY: Billio | |
|---|------------------------------------|--|------------|--------------|---------------------|
| | Previous Forecast (May 15,2023) | Previous Forecast by Segment (May 15,2023) | New Orders | Net Sales | Operating Income |
| New Orders | 320.0 | New Business Development | 40.0 | 30.0 | 3.0 |
| Net Sales | 280.0 | Marine Propulsion | 160.0 | 130.0 | 4.0 |
| Operating Income | 10.0 | Systems | 10010 | | |
| Ordinary Income | 4.0 | Logistics Systems | 50.0 | 50.0 | 1.0 |
| Profit attributable to owners of parent | 3.0 | Peripheral Business | 70.0 | 60.0 | 2.0 |
| | | Others | 0 | 10.0 | 0 |
| Free CF | (*1) (43.0) | Total | 320.0 | 280.0 | 10.0 |
| Debt with interest | 171.0 | | 02010 | 20010 | 1010 |

(*1) Due to a temporary cash-out for project in Indonesia.

※ Exchange rate assumption: USD/JPY:135

X The US\$/JPY exchange rate fluctuation has almost no impact on Operating Income.



Y: Billion)



<u>X Overall, New Orders, Net Sales and Operating Income made a good</u> progress along with the initial plan.





<u>X Achievement of zero emission Container Cranes funded by a grant from NEDO.</u>

NEDO : Development of Technologies for Realizing a Hydrogen Society (Project period: FYE Mar. 2022-FYE Mar. 2026) Project to develop RTG powered by a hydrogen fuel cell. The world's first RTG powered by hydrogen fuel cell was developed, and various verifications were conducted to confirm its applicability to actual operations. **Future plans** Demonstration project for the commercialization of the port hydrogen model at the Port of Los Angeles in North America. RTG powered by hydrogen fuel cell will be delivered to a terminal in the Port of Los Angeles for feasibility testing in actual operation. FYE Mar. 2023 FYE Mar. 2024 FYE Mar. 2025 FYE Mar. 2026 Successful development Manufacture and transportation Collect data on the stability of of RTG powered by hydrogen fuel cell. operating conditions handling actual cargos at the Port of Los and demonstration of RTG powered by hydrogen fuel Angeles, and feedback for design cell. improvements. NEDO : New Energy and Industrial Technology Development Organization

RTG : Rubber Tired Gantry crane



<u>X</u> Contribution to decarbonization of the Port of Tokyo.

FC Conversion Project for Port Cargo Handling Machinery at the Port of Tokyo.

We have concluded an agreement with Tokyo Metropolitan Government Bureau of Port and Harbor, NYK Line, UNI-X NCT Corporation and Iwatani Corporation to conduct cargo handling operations using hydrogen as fuel.

Location : Ohi Pier No. 6 and No. 7

Scope: Transition to fuel cell ofConversion to hydrogen fuel cell powerRubber Tired Gantry cranespack from a conventional diesel fuel.

| 2023 | 2024 2025 | > |
|--|--|-----------|
| Preliminary survey and implementation plan, design and fabrication of FC power pack, etc. | Conversion of rubber-tire-gantry cranes to FC power pack, implementation and verification of hydrogen-fueled cargo handling operations, etc. | |
| | FC : | Fuel Cell |

We will continue to work for the decarbonization of ports that provide clean cargo handling equipment as a pioneer of Container Cranes manufacturers.

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<u>X Achieved profitability at all stages of profit.</u>

(JPY: Billion)

| | FYE Mar. 2023 1Q | FYE Mar. 2024 1Q | Var. | |
|--|---------------------|---------------------|-------|---|
| Net sales | 50.6 | 61.6 | +11.0 | |
| Gross profit | 0.3 | 8.7 | +8.4 | |
| Selling, general and administrative expenses | 7.0 | 7.0 | 0 | |
| Operating income | (6.7) | 1.7 | +8.4 | Profit increased in FYE Mar. 2024. The impact of exchange rates decreased due to the cost settlement progress for project in Indonesia. |
| Non-operating income | 4.6 | 1.6 | (3.0) | |
| Non-operating expenses | 2.1 | 2.8 | +0.7 | |
| Ordinary income | (4.2) | 0.6 | +4.8 | |
| Extraordinary income | 2.4 | 1.9 | (0.5) | 1.9 billion yen in FYE Mar. 2024 1Q is a gain on negative goodwill in relation to the acquisition of Mitsui E&S DU shares. |
| Extraordinary losses | 0.3 | 0.7 | +0.4 | 0.7 billion yen in FYE Mar. 2024 1Q is loss on change in equity due to third-party allotment capital increase executed on MODEC. |
| Profit before income taxes | (2.2) | 1.8 | +3.9 | |
| Income taxes | (0.3) | 0.3 | +0.6 | |
| Profit attributable to non-controlling interests | 0 | 0 | 0 | |
| Profit attributable to owners of parent | (1.9) | 1.5 | +3.4 | |

Appendix) Summary of Balance Sheet

<u>X Debt with interest increased due to temporary cash-out for project</u> in Indonesia.

(JPY: Billion)

| | FYE Mar. 2023 | FYE Mar. 2024 1Q | Var. | |
|--|------------------|---------------------|---------------|---|
| Total Assets | 440.0 | 439.6 | (0.3) | |
| (Cash and time deposits) | 45.8 | 40.0 | (5.8) | |
| (Work in progress) | 46.8 | 53.8 | +7.0 | Increase mainly due to New Orders for Marine Diesel Engines. |
| (Fixed Assets) | 131.3 | 132.3 | +1.1 | |
| (Investment securities) | 68.8 | 64.7 | (4.1) | |
| Total Liabilities | 329.3 | 328.9 | (0.3) | |
| (Trade payables) | 54.9 | 60.8 | +5.9 | Increase mainly due to consolidation of Mitsui E&S DU. |
| (Contract liabilities) | 25.3 | 36.4 | +11.1 | Increase mainly due to New Orders of Marine Diesel Engines. |
| (Provision for losses on construction contracts) | 14.0 | 11.4 | (2.7) | |
| (Debt with interest) | 141.5 | 170.8 | +29.2 | Increase mainly due to cash-out for a project in Indonesia. |
| (Others) | 54.5 | 13.1 | (41.5) | Decrease in accrued expenses due to progress in the settlement of various undetermined costs of project in Indonesia. |
| Total Net Assets | 110.7 | 110.7 | 0 | |
| (Equity) | 106.4 | 106.5 | +0.1 | |
| | | | | |

| Shareholders' equity to total assets ratio | 24.2% | 24.2% | |
|--|-------|-------|--|
| Net D/E Raito | 0.9 | 1.2 | |



<u>X Steady progress toward FYE Mar. 2024 Forecast.</u>

Marine Diesel Engines

| | | ar. 2023 .Q | FYE Mar. 2 1 | 024 (*1) Q | FYE Mar. 2024 (*1) Forecast | | |
|------------|------|---------------------------|-----------------|---------------------------|--------------------------------|---------------------------|--|
| | Unit | Horse Power (10Kps) | Unit | Horse Power (10Kps) | Unit | Horse Power (10Kps) | |
| New Orders | 112 | 233 | 50 | 127 | _ | _ | |
| Deliveries | 31 | 60 | 35 | 67 | _ | _ | |
| Back logs | 102 | 216 | 124 | 242 | _ | _ | |
| Production | 33 | 72 | 41 | 78 | 160 | 325 | |

(*1) FYE Mar. 2024 includes Mitsui E&S DU



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In this document, performance forecasts, targets, plans, strategies, etc. of the Company in regard to the future contain forward-looking statements. These are forecasts that the Company reasonably determined based on information available at the present time and include both known and unknown risks and uncertainties. Accordingly, actual results or developments of our company in the future could differ significantly.