

Notice of Changes of General Manager

MITSUI E&S Co., Ltd., (Headquarters: Chuo-ku, Tokyo, President and CEO: Takeyuki Takahashi) today announced that it has decided on the following changes to its General Manager.

Changes of General Manager (December 1st, 2025)

Newly appointed General Manager

Name	New	Present
Kenichi Takatori	General Manager of Strategic Planning Sect. Corporate Planning Dept.	Manager of Strategic Planning Sect. Corporate Planning Dept.
Kazuhiro Noguchi	General Manager of IR Sect. Finance Dept.	Manager of IR Sect. Finance Dept.