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## Notice Concerning Revisions to Full-Year Consolidated Financial Results Forecasts for FY2025

MITSUI E&S Co., Ltd. (the “Company”) hereby announces that it has decided to revise its consolidated financial results forecasts for the fiscal year ending March 31, 2026, which was announced on May 13, 2025, as described below.

### 1. Revisions to Full-Year Consolidated Financial Results Forecasts for FY2025

Forecasts for consolidated financial results for FY2025 (from April 1, 2025 to March 31, 2026)

|                                          | Net sales       | Operating income | Ordinary income | Profit attributable to owners of parent | Earnings per share |
|------------------------------------------|-----------------|------------------|-----------------|-----------------------------------------|--------------------|
|                                          | Millions of Yen | Millions of Yen  | Millions of Yen | Millions of Yen                         | Yen                |
| Previous forecasts (A)                   | 340,000         | 24,000           | 23,000          | 20,000                                  | 198.23             |
| Revised forecasts (B)                    | 340,000         | 30,000           | 31,000          | 26,000                                  | 257.70             |
| Change (B-A)                             | -               | 6,000            | 8,000           | 6,000                                   |                    |
| Change ratio (%)                         | -               | 25.0             | 34.8            | 30.0                                    |                    |
| (Reference)<br>Actual results for FY2024 | 315,112         | 23,130           | 27,756          | 39,074                                  | 385.39             |

Note: Above forecasts are based on information currently available to the Company and certain assumptions that the Company considers reasonable. Actual results may differ from the above figures due to various factors in the future.

## 2. Reasons for Revisions

In Marine Propulsion Systems and Logistics Systems segments, the Company group steadily carried out relatively profitable projects concentrated in the first half of the fiscal year. Together with the benefits of cost reduction initiatives, the results for the first half of the year exceeded initial expectations.

The after-sales service business is also expected to remain strong. As uncertainties surrounding U.S. tariff policies and geopolitical risks gradually ease, the Company has decided to revise its forecasts upward for Operating income, Ordinary income and Profit attributable to owners of parent for the fiscal year ending March 31, 2026.

In addition, the foreign exchange rate assumption underlying these forecasts has been revised from 140 yen to 145 yen per U.S. dollar.

(Reference)

Forecasts for consolidated financial results by segment for FY2025 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

|                           | Previous forecasts |                  | Revised forecasts |                  | Change    |                  |
|---------------------------|--------------------|------------------|-------------------|------------------|-----------|------------------|
|                           | Net sales          | Operating income | Net sales         | Operating income | Net sales | Operating income |
| New Business Development  | 40,000             | 6,000            | 40,000            | 6,000            | -         | -                |
| Marine Propulsion Systems | 150,000            | 9,000            | 150,000           | 12,000           | -         | 3,000            |
| Logistics Systems         | 65,000             | 6,000            | 65,000            | 9,000            | -         | 3,000            |
| Peripheral Businesses     | 85,000             | 3,000            | 85,000            | 3,000            | -         | -                |
| Others                    | 0                  | 0                | 0                 | 0                | -         | -                |
| Total                     | 340,000            | 24,000           | 340,000           | 30,000           | -         | 6,000            |

Note: Above forecasts are based on information currently available to the Company and certain assumptions that the Company considers reasonable. Actual results may differ from the above figures due to various factors in the future.