

Business Segment Overview

Ship



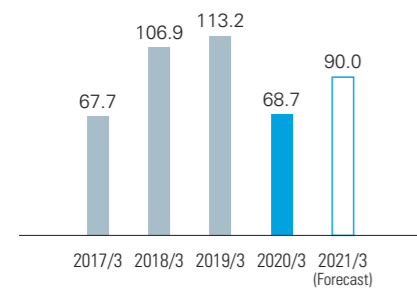
Main Products

- Bulk carrier
- Oil tanker
- LNG carrier
- Research vessel / Training vessel
- Fishery patrol vessel
- High-speed vessel
- Naval ship / Patrol ship
- Submersible

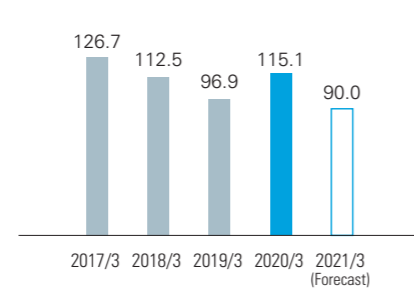
Net Sales Composition (%)



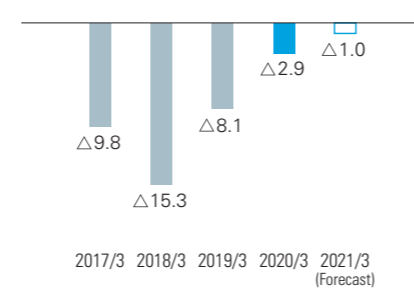
New Order (¥billion)



Net Sales (¥billion)



Operating Income (¥billion)



Machinery



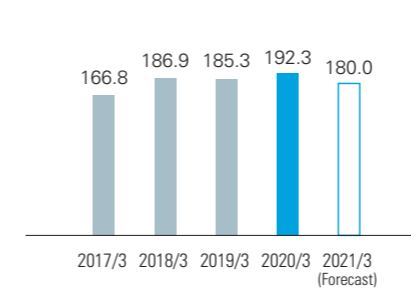
Main Products

- Marine diesel engine
- Gas turbine and gas engine co-generation system
- Process compressor
- Top pressure recovery turbine (TRT) generating system
- Reactor / Heat exchanger
- Rotary dryer / Coal moisture controller
- Portainer (Quayside Container Crane)
- Transtainer (Transfer Crane in Container Yard)
- Container Terminal Management System, etc.

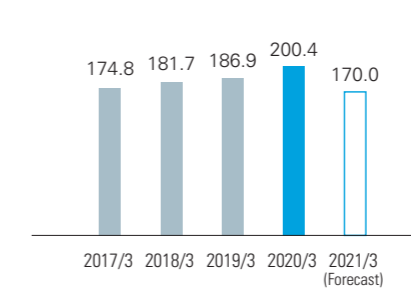
Net Sales Composition (%)



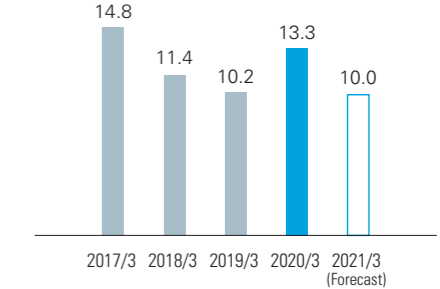
New Order (¥billion)



Net Sales (¥billion)



Operating Income (¥billion)



Ocean Development



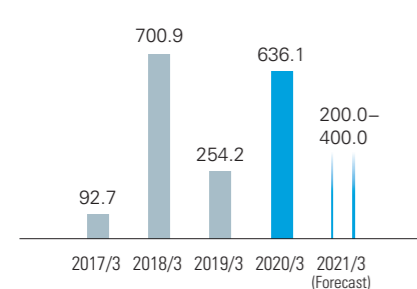
Main Products

- Floating Production Storage and Offloading system (FPSO)

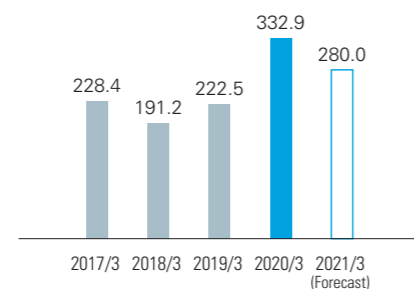
Net Sales Composition (%)



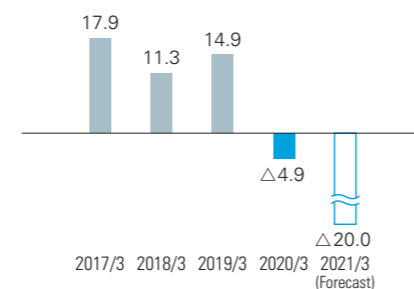
New Orders (¥billion)



Net Sales (¥billion)



Operating Income (¥billion)



Engineering



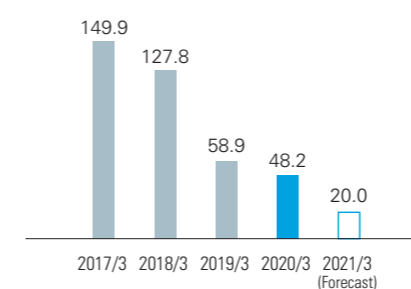
Main Products

- Biomass power plant
- Biogas power plant
- Wind power facility
- Overseas power plant engineering & construction
- Environmental facility
- Diesel engine generating plant
- Petro-chemical plant
- Inorganic chemical plant

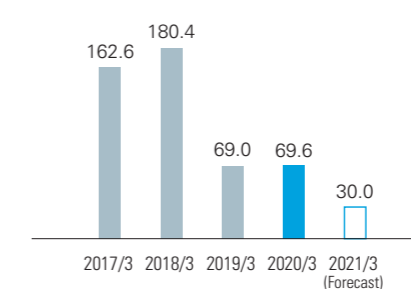
Net Sales Composition (%)



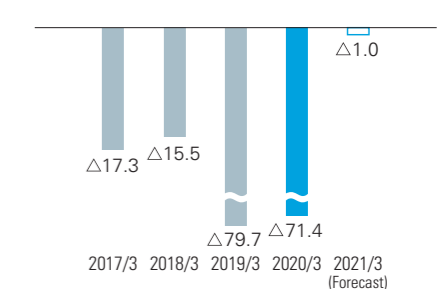
New Order (¥billion)



Net Sales (¥billion)



Operating Income (¥billion)



Others

Main Products

- Real estate development
- System development

Net Sales Composition (%)

