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MITSUI E&S

November 9, 2023

Consolidated Financial Results for the Six Months Ended September 30, 2023 (Under Japanese GAAP)

Company name: MITSUI E&S Co., Ltd. Listing: Tokyo Stock Exchange

Securities code: 7003

URL: https://www.mes.co.jp/

Representative: Takeyuki Takahashi, President, Representative Director, and CEO

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Scheduled date to file quarterly securities report: November 10, 2023

Scheduled date to commence dividend payments:

Preparation of supplementary material on quarterly financial results: Yes

Holding of quarterly financial results briefing:

Yes (for analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Six Months Ended September 30, 2023 (from April 1, 2023 to September 30, 2023)

(1) Consolidated Operating Results (cumulative)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating income | e (loss) | Ordinary income | (loss) | Profit attributable to owners of parent | |
|--------------------|-----------------|--------|------------------|----------|-----------------|--------|---|--------|
| Six months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| September 30, 2023 | 135,536 | 21.3 | 6,651 | - | 5,908 | - | 4,633 | 227.6 |
| September 30, 2022 | 111,732 | (68.6) | (8,505) | - | (1,480) | - | 1,414 | (46.3) |

Note: Comprehensive income For the six months ended September 30, 2023: $\mbox{ }\mbox{ }\mbo$

For the six months ended September 30, 2022: ¥ 21,011 million [97.0%]

| | Earnings per share | Earnings per share (diluted) | |
|--------------------|--------------------|------------------------------|--|
| Six months ended | Yen | Yen | |
| September 30, 2023 | 47.26 | 46.82 | |
| September 30, 2022 | 14.83 | 14.61 | |

(2) Consolidated Financial Position

| | Total assets | Net assets | Shareholders' equity to total assets ratio |
|--------------------|-----------------|-----------------|--|
| As of | Millions of yen | Millions of yen | % |
| September 30, 2023 | 456,500 | 124,287 | 26.3 |
| March 31, 2023 | 439,959 | 110,686 | 24.2 |

Reference: Equity As of September 30, 2023: ¥ 119,996 million
As of March 31, 2023: ¥ 106,404 million

2. Dividends

| Common stock | Annual dividend per share | | | | | | | | |
|---------------------------|---------------------------|--------------------|-------------------|-----------------|-------|--|--|--|--|
| Common stock | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total | | | | |
| Fiscal year ended/ending | Yen | Yen | Yen | Yen | Yen | | | | |
| March 31, 2023 | - | 0.00 | - | 3.00 | 3.00 | | | | |
| March 31, 2024 | - | 0.00 | | | | | | | |
| March 31, 2024 (Forecast) | | | - | 3.00 | 3.00 | | | | |

Note 1: Revisions to the most recently announced dividends forecast: None

Note 2: The above "2. Dividends" shows dividends for Common stock. For details of dividends for Preferred shares (unlisted), the rights of which are different from those of Common stock issued by the Company, please refer to "Reference: Dividends for Preferred Shares" below.

3. Forecast of Financial Results (from April 1, 2023 to March 31, 2024)

(Percentages indicate year-on-year changes.)

| | Net sale | s | Operating income | | Ordinary income | | Profit attributable to owners of parent | | Earnings per share |
|--------------------|-----------------|-----|------------------|------|-----------------|--------|---|--------|--------------------|
| Fiscal year ending | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| March 31, 2024 | 280,000 | 6.7 | 12,000 | 28.0 | 6,000 | (52.1) | 5,000 | (67.9) | 47.44 |

Note: Revisions to the most recently announced forecast of financial results: None

Reference: Estimate is based on exchange rate of USD1.00 = JPY140.0

* Notes

(1) Changes in significant subsidiaries during the period

(changes in specified subsidiaries resulting in the change in scope of consolidation):

Yes

Newly included:

Excluded:

-

2 companies (Mitsui E&S Machinery Co., Ltd. and Mitsui E&S Business Service Co., Ltd.)

- (2) Application of specific accounting treatment for preparing the quarterly consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - i) Changes in accounting policies due to revisions of accounting standards: None
 - ii) Changes in accounting policies due to other reasons: None
 - iii) Changes in accounting estimates: None
 - iv) Restatement: None
- (4) Number of issued shares (common stock)
 - i) Number of issued shares at the end of the period (including treasury stock)

| As of | shares |
|--------------------|------------|
| September 30, 2023 | 98,294,117 |
| March 31, 2023 | 89,737,117 |

ii) Number of treasury stock at the end of the period

| As of | shares |
|--------------------|-----------|
| September 30, 2023 | 2,224,462 |
| March 31, 2023 | 2,226,686 |

iii) Average number of shares outstanding during the period (cumulative quarterly consolidated period)

| Six months ended | shares |
|--------------------|------------|
| September 30, 2023 | 90,590,577 |
| September 30, 2022 | 83,334,954 |

^{*} Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.

(Notice regarding forward-looking statements)

The forecasts for financial results are based on information available at the time this report was released. These forecasts and other forward-looking statements are not guarantees of future performance. Actual operating results may differ from the above forecasts due to known and unknown risks, uncertainties, and other factors. Please refer to "1. Qualitative Information on Financial Results for the Six Months Ended September 30, 2023, (3) Explanation of Forecast of Consolidated Financial Results and Other Forward-Looking Statements" on page 4 (attached materials) for the assumptions used in forecasting business results and precautions regarding the use of business results forecasts, etc.

 $(Where \ to \ get \ the \ supplementary \ explanatory \ materials)$

Financial results briefing for analysts is scheduled for November 9, 2023. Supplementary material, which will be distributed at the said briefing, is planned to be posted on our web site.

Reference: Dividends for Preferred Shares

Dividend per share for Class-A Preferred shares are as follows:

| Class-A Preferred Shares | Annual dividend per share | | | | | | | | |
|---------------------------|---------------------------|--------------------|-------------------|-----------------|-------|--|--|--|--|
| Class-A Fleteried Shares | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total | | | | |
| Fiscal year ended/ending | Yen | Yen | Yen | Yen | Yen | | | | |
| March 31, 2023 | - | - | - | 29.38 | 29.38 | | | | |
| March 31, 2024 | - | - | | | | | | | |
| March 31, 2024 (Forecast) | | | - | 39.00 | 39.00 | | | | |

Note: Each dividend per share is rounded to the nearest thousandths place, and then converted to units of yen which are rounded to the nearest hundredth place.

^{*} Proper use of earnings forecasts, and other special matters

Table of Contents of Appendix

| 1. | Qua | litative Information on Financial Results for the Six Months Ended September 30, 2023 | 2 |
|----|-----|--|----|
| | (1) | Explanation of Operating Results | 2 |
| | (2) | Explanation of Financial Position | 3 |
| | (3) | Explanation of Forecast of Consolidated Financial Results and Other Forward-Looking Statements | 4 |
| 2. | Qua | rterly Consolidated Financial Statements and Major Notes | 6 |
| | (1) | Quarterly Consolidated Balance Sheets | 6 |
| | (2) | Quarterly Consolidated Statements of Operations and Comprehensive Income | 8 |
| | | Quarterly Consolidated Statements of Operations | 8 |
| | | Quarterly Consolidated Statements of Comprehensive Income | 9 |
| | (3) | Quarterly Consolidated Statements of Cash Flows | 10 |
| | (4) | Notes to Quarterly Consolidated Financial Statements | 12 |
| | | (Notes on Going Concern Assumption) | 12 |
| | | (Notes in the Event of Significant Changes in Stockholders' Equity) | 12 |
| | | (Application of Specific Accounting Treatment for Preparing Quarterly Consolidated Financial Statements) | 12 |
| | | (Segment Information) | 12 |
| | | (Significant Subsequent Events) | 13 |
| 3. | Sup | plementary Information | 14 |

1. Qualitative Information on Financial Results for the Six Months Ended September 30, 2023

(1) Explanation of Operating Results

The global economy during the six months ended September 30, 2023 slowed down moderately due to persistently high inflation and the attempts to curtail it through monetary tightening. The outlook is still uncertain due to prolonged monetary tightening policies and geopolitical risks, such as the situation in Ukraine. On the other hand, the domestic economy is gradually recovering due to various factors such as solid consumer spending and increases in corporate performance and capital expenditures.

In the shipbuilding industry, which is closely related to the Company, in addition to the movement to reduce the environment impact, ship owners are placing orders with the aim of resolving the shortage of vessels due to building berths being fully booked in the near term and in anticipation of higher ship prices, and shipyards in Japan have secured sufficient work on hand. In addition, for the port logistics industry, demands of port crane are strong in Southeast Asia and others regions overseas, and demands also continue to be strong in Japan mainly due to new construction and expansion of existing facilities as well as renewal of existing facilities due to aging. Overall, the Company recognizes that the environment for orders is steadily recovering, despite the risks from the ongoing fluctuations in the foreign exchange and financial markets and price fluctuations in materials procurement.

Under such circumstances, the Company transitioned to an operating holding company with an Audit Committee on April 1, 2023, and was reborn with the new corporate name of "MITSUI E&S Co., Ltd." Due to the completion of the "Mitsui E&S Group Business Revival Plan," which established various measures such as the restructuring and withdrawing of unprofitable businesses and strengthening of the financial structure, any events or conditions that may cast significant doubts regarding the premise of going concern have been dissolved. As we have assessed that we are well-positioned to achieve stable earned-surplus, we resumed dividends for the first time in six fiscal years. In addition, to mark the start as a new company, the Company renewed the personnel system in order to enhance its organizational culture that promote the personnel resources with ability to create new value. In this context, the Company also did improve employee's wages in the spring wage discussions, expecting to raise the motivation to realize growth strategies.

On the other hand, as of September 30, 2023, approximately 6.3 billion yen, or 76%, of the "1st series of share acquisition rights with an exercise price amendment clause" had been exercised toward the improvement of our financial soundness.

Meanwhile, in light of the significant changes in the business environment surrounding us, we have already started the "Mid-Term Business Plan 2023," one year ahead of schedule. The expansion of the core businesses of marine propulsion and port logistics through "green" and "digital" strategies has been set as the pillar of the strategy of the Mid-Term Business Plan 2023.

In the marine propulsion business, we acquired IHI Power Systems Co., Ltd.'s businesses related to marine large bore engines and its associated products, which commenced sales as "Mitsui E&S DU Co., Ltd." on April 1, 2023, with its strength in dual-fuel engines and digital remote maintenance systems. In July 2023, we formulated a business infrastructure strengthening plan with Mitsui E&S DU Co., Ltd. to improve the productivity of marine two-stroke engines through the business infrastructure strengthening plan certification system under the Act on Strengthening Maritime Industries, and received certification from the Minister of Land, Infrastructure, Transport and Tourism. Based on this plan, we will develop and expand eco-friendly engines and strengthen their production as new green products.

The Group will expand its product lineup by establishing a double license system of MAN-Energy Solutions and Winterthur Gas & Diesel, and improve competitiveness by efficiently using group resources, improving productivity, and enhancing aftersales service.

In the port logistics business, we developed the first Rubber Tired Gantry crane (RTG) that uses fuel cells (FCs) as a power source in the world through collaboration with New Energy and Industrial Technology Development Organization (NEDO). Furthermore, we proceeded with the decarbonization of products, such as by mounting FCs in RTG and concluding an agreement with Bureau of Port and Harbor Tokyo and three other companies to carry out cargo handling operations using hydrogen as fuel. In addition, we actively worked on automation and remote maintenance of port facilities.

Moreover, we have positioned some specific businesses that promote new products and services in peripheral areas of core businesses as growth businesses. For example, we got an order for compressors for Japan's first large-scale production demonstration plant for domestically produced Sustainable Aviation Fuel (SAF), which is made from waste cooking oil. Including the said work, we will work to further enhance corporate value by focusing on development of new products and services that takes decarbonization into consideration.

Orders received during the six months ended September 30, 2023 decreased by 740 million yen (down 0.5%) year on year to 154,833 million yen. Net sales were 135,536 million yen, an increase of 23,804 million yen (up 21.3%) year on year due to favorable deliveries of marine engines in Marine Propulsion Systems and the inclusion of Mitsui E&S DU Co., Ltd. in the scope of consolidation. Operating income was 6,651 million yen (same period of the previous fiscal year was operating loss of 8,505 million yen) mainly due to improved profitability in Marine Propulsion Systems. Ordinary income was 5,908 million yen (same period of the previous fiscal year was ordinary loss of 1,480 million yen) mainly due to the recording of share of profit of entities accounted for using equity method, interest expenses, and commission expenses. Profit attributable to owners of parent

was 4,633 million yen, an increase of 3,219 million yen (up 227.6%) year on year mainly due to the recording of gain on bargain purchase.

The overview by reportable segment is as follows. From the 1st quarter of FY2023, the Company changed the reportable segment classifications, and the year-on-year comparison shown is based on the reportable segment classifications after the change. For details, please refer to "2. Quarterly Consolidated Financial Statements and Major Notes, (4) Notes to Quarterly Consolidated Financial Statements (Segment Information)."

(New Business Development)

Compared with the same period of the previous fiscal year, orders received and net sales increased by 3,800 million yen (up 20.5%) to 22,321 million yen and by 5,036 million yen (up 38.9%) to 17,995 million yen, respectively, mainly due to increasing decarbonization demands as well as steady demands for construction equipment engines and industrial machineries associated with the renewal of facilities such as chemical plants. Operating income increased by 942 million yen (up 91.6%) year on year to 1,971 million yen due to the increased net sales.

(Marine Propulsion Systems)

Orders of some marine engines were moved to the second half of the fiscal year. Mainly due to the above, orders received decreased by 9,828 million yen (down 12.0%) to 72,265 million yen from the same period of the previous fiscal year. Net sales totaled 64,005 million yen, increased by 20,720 million yen (up 47.9%) year on year. This is mainly due to favorable deliveries of marine engines, good performance in after-sales service, and the inclusion of Mitsui E&S DU Co., Ltd. in the scope of consolidation. Operating income was 3,793 million yen, an increase of 2,790 million yen (up 278.2%) due to the increased net sales.

(Logistics Systems)

Orders received was 34,973 million yen, increased by 21,398 million yen (up 157.6%) compared with the same period of the previous fiscal year, mainly due to a series of large orders in Southeast Asia. Net sales decreased by 1,819 million yen (down 9.5%) year on year to 17,246 million yen, mainly due to more cranes being scheduled to be delivered in the second half of the fiscal year as well as the slower progress of large works. Operating income improved from a loss of 333 million yen to a profit of 295 million yen, mainly due to the shrunk impacts of provision for losses on construction contracts.

(Peripheral Businesses)

Orders for the same period of the previous fiscal year included large orders for Fuel Gas Supply systems (FGS) for East Asia. Mainly due to the impact of this decrease, orders received decreased by 4,926 million yen (down 16.4%) to 25,163 million yen. Net sales totaled 33,636 million yen, increased by 9,707 million yen (up 40.6%) year on year. This is mainly due to strong sales especially in Japanese subsidiaries. Thanks to the favorable net sales, operating income improved from a loss of 692 million yen to a profit of 1,358 million yen.

(Ocean Development)

MODEC, Inc. and its related companies, which are affiliates accounted for using equity method of the Company, recorded the improvement costs of asset integrity incurred for the FPSOs and FSO operating in Brazil. Despite these costs, share of profit of entities accounted for using equity method totaled 1,909 million yen, increased by 900 million yen (up 89.3%) compared with the same period of the previous fiscal year, mainly due to the revenue recognized from the progress of construction projects.

(2) Explanation of Financial Position

i) Assets, Liabilities and Net Assets

Total assets at the end of the 2nd quarter of the current fiscal year were 456,500 million yen, increased by 16,540 million yen from the end of the previous fiscal year. This was mainly due to increases of 3,413 million yen in notes and accounts receivables - trade, and contract assets, 10,143 million yen in work in progress, 5,183 million yen in raw materials and supplies, and 3,762 million yen in investment securities, while cash and time deposits decreased by 5,180 million yen.

Total liabilities were 332,212 million yen, increased by 2,939 million yen from the end of the previous fiscal year. This was mainly due to increases in trade payables by 11,476 million yen, short-term borrowings by 36,133 million yen, and contract liabilities by 9,793 million yen despite decreases of 5,964 million yen in current portion of long-term borrowings, 5,000 million yen in current portion of bonds, 4,418 million yen in provision for losses on construction contracts, and 38,445 million yen in others in current liabilities.

Total net assets were 124,287 million yen, increased by 13,601 million yen from the end of the previous fiscal year. This was mainly due to the exercise of the 1st series of share acquisition rights with an exercise price amendment clause, the recording of profit attributable to owners of parent, and an increase in foreign currency translation adjustments.

ii) Cash Flows

Cash and cash equivalents (hereinafter "cash") at the end of the 2nd quarter of the current fiscal year were 36,252 million yen, decreased by 7,215 million yen from the end of the previous fiscal year.

The summary of cash flows during the six months ended September 30, 2023 were as follows.

(Cash flows from operating activities)

Net cash used in operating activities during the six months ended September 30, 2023 was 32,867 million yen (10,005 million yen was used in the same period of the previous fiscal year). This was mainly due to outflows from decrease in trade payables resulted from the one-time factor of the payments associated with the project in Indonesia and increase in inventories despite inflows from increase in contract liabilities and the recording of profit before income taxes.

(Cash flows from investing activities)

Net cash used in investing activities during the six months ended September 30, 2023 was 1,934 million yen (1,344 million yen was provided in the same period of the previous fiscal year). This was mainly due to outflows from capital expenditure and net increase in time deposits despite proceeds from sales of investments in capital of subsidiaries and affiliates and purchases of shares of subsidiaries resulting in change in scope of consolidation.

(Cash flows from financing activities)

Net cash provided by financing activities amounted to 26,836 million yen during the six months ended September 30, 2023 (3,234 million yen was used in the same period of the previous fiscal year). This was mainly due to inflows such as net increase in short-term borrowings despite outflows such as repayments of long-term borrowings and bonds.

(3) Explanation of Forecast of Consolidated Financial Results and Other Forward-Looking Statements

On November 8, 2023, the Company revised the forecasts of consolidated financial results for the fiscal year ending March 31, 2024, which had been announced on May 15, 2023.

i) Reasons for revision

We have marked good performance in the first half of the fiscal year with the after-sales service in Marine Propulsion Systems. In addition, we expect that Logistics Systems would take advantage of the recent depreciation of the yen and could make favorable progress of after-sales service as well as construction of container cranes in the second half of the fiscal year. Taking these factors into consideration, the Company revised upward its operating income, ordinary income and profit attributable to owners of parent, respectively, as we predict better operating income can be achieved. The forecasts conservatively reflect the unconfirmed factors such as the financial expenses and impacts of exchange rate which are expected to be incurred later.

Forecasts are based on an exchange rate of 1 US dollar to 140 yen, which was also revised from the rate of 1 US dollar to 135 yen.

ii) Forecast of consolidated financial results for FY2023 (From April 1, 2023 to March 31, 2024)

| | Net sales | Operating income | Ordinary income | Profit attributable to owners of parent | Earnings per share |
|---------------------------------------|-----------------|------------------|-----------------|---|--------------------|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen | Yen |
| Previous forecasts (A) | 280,000 | 10,000 | 4,000 | 3,000 | 25.90 |
| Revised forecasts (B) | 280,000 | 12,000 | 6,000 | 5,000 | 47.44 |
| Amount of increase/decrease (B-A) | - | 2,000 | 2,000 | 2,000 | - |
| Change ratio | - | 20.0% | 50.0% | 66.7% | - |
| [For reference] Results for FY2022 | 262,301 | 9,376 | 12,532 | 15,554 | 177.47 |

iii) Forecast of consolidated financial results by segment for FY2023 (From April 1, 2023 to March 31, 2024)

(Millions of yen)

| | Previous forecasts | | Revised | forecasts | Increase/decrease | |
|------------------------------|--------------------|------------------|-----------|------------------|-------------------|------------------|
| | Net sales | Operating income | Net sales | Operating income | Net sales | Operating income |
| New Business Development | 30,000 | 3,000 | 30,000 | 3,000 | - | - |
| Marine Propulsion Systems | 130,000 | 4,000 | 130,000 | 5,000 | - | 1,000 |
| Logistics Systems | 50,000 | 1,000 | 50,000 | 2,000 | - | 1,000 |
| Peripheral Businesses | 60,000 | 2,000 | 60,000 | 2,000 | - | - |
| Ocean Development | - | - | - | - | - | - |
| Others | 10,000 | 0 | 10,000 | 0 | - | - |
| Total | 280,000 | 10,000 | 280,000 | 12,000 | - | 2,000 |

Notes 1: Ocean Development consists of affiliates accounted for using equity method, and it does not affect net sales and operating income. Shares of profit of entities accounted for using equity method for FY2023 is expected to be approximately 2.0 billion yen, the same as the previous forecast.

^{2:} Above forecasts are based on information currently available to the Company and certain assumptions that the Company considers reasonable. Actual results may differ from the above figures due to various factors in the future.

2. Quarterly Consolidated Financial Statements and Major Notes

(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

| As of March 31, 20 | 23 As of Se | ptember 30, 20 | 023 |
|--------------------|-------------|----------------|-----|
| | | | |

| Assets | | |
|---|---------|---------|
| Current assets | | |
| Cash and time deposits | 45,803 | 40,623 |
| Notes and accounts receivables - trade, | 01.050 | 05.064 |
| and contract assets | 81,850 | 85,264 |
| Merchandise and finished goods | 6,095 | 6,426 |
| Work in progress | 46,799 | 56,942 |
| Raw materials and supplies | 6,136 | 11,320 |
| Others | 26,295 | 25,126 |
| Allowance for doubtful accounts | (353) | (413) |
| Total current assets | 212,628 | 225,290 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Land | 68,544 | 68,475 |
| Others, net | 47,223 | 48,893 |
| Total property, plant and equipment | 115,767 | 117,368 |
| Intangible assets | | |
| Goodwill | 7,626 | 7,779 |
| Others | 7,876 | 8,025 |
| Total intangible assets | 15,502 | 15,804 |
| Investments and other assets | | |
| Investment securities | 68,802 | 72,565 |
| Others | 27,544 | 25,599 |
| Allowance for doubtful accounts | (285) | (127) |
| Total investments and other assets | 96,061 | 98,037 |
| Total non-current assets | 227,330 | 231,209 |
| Total assets | 439,959 | 456,500 |

As of March 31, 2023 As of September 30, 2023

| Liabilities | | |
|--|---------|---------|
| Current liabilities | | |
| Trade payables | 54,939 | 66,415 |
| Short-term borrowings | 115,245 | 151,378 |
| Current portion of long-term borrowings | 9,375 | 3,410 |
| Current portion of bonds | 5,000 | - |
| Accrued income taxes | 796 | 1,833 |
| Contract liabilities | 25,300 | 35,094 |
| Provision for losses on construction contracts | 14,025 | 9,607 |
| Provision for bonuses | 4,059 | 3,275 |
| Other provisions | 3,726 | 4,340 |
| Others | 54,511 | 16,066 |
| Total current liabilities | 286,980 | 291,422 |
| Long-term liabilities | | _, _, |
| Long-term borrowings | 11,927 | 11,222 |
| Provision for business restructuring | 853 | 853 |
| Other provisions | 747 | 684 |
| Net defined benefit liabilities | 5,048 | 5,275 |
| Asset retirement obligations | 1,728 | 1,732 |
| Others | 21,986 | 21,023 |
| Total long-term liabilities | 42,293 | 40,790 |
| Total liabilities | 329,273 | 332,212 |
| Net assets | , | , |
| Shareholders' equity | | |
| Share capital | 3,829 | 7,102 |
| Capital surplus | 10,552 | 11,369 |
| Retained earnings | 42,292 | 46,118 |
| Treasury stock | (4,632) | (4,625) |
| Total shareholders' equity | 52,042 | 59,965 |
| Accumulated other comprehensive income | - 7- | , |
| Net unrealized holding gains on securities | 48 | 479 |
| Unrealized gains on hedging derivatives | 8,309 | 8,119 |
| Revaluation reserve for land | 27,601 | 27,618 |
| Foreign currency translation adjustments | 10,691 | 16,140 |
| Remeasurements of defined benefit plans | 7,710 | 7,673 |
| Total accumulated other comprehensive income | 54,362 | 60,031 |
| Subscription rights to shares | 132 | 104 |
| Non-controlling interests | 4,148 | 4,187 |
| Total net assets | 110,686 | 124,287 |
| Total liabilities and net assets | 439,959 | 456,500 |

(2) Quarterly Consolidated Statements of Operations and Comprehensive Income Quarterly Consolidated Statements of Operations

| | | (Millions of yen |
|---|--------------------|--------------------|
| | April 1, 2022 to | April 1, 2023 to |
| | September 30, 2022 | September 30, 2023 |
| Net sales | 111,732 | 135,536 |
| Cost of sales | 106,264 | 114,878 |
| Gross profit | 5,467 | 20,658 |
| Selling, general and administrative expenses | 13,973 | 14,006 |
| Operating income (loss) | (8,505) | 6,651 |
| Non-operating income | | |
| Interest income | 60 | 158 |
| Dividend income | 214 | 52 |
| Share of profit of entities accounted for using equity method | 1,750 | 2,257 |
| Foreign currency exchange gains | 8,075 | 813 |
| Others | 887 | 671 |
| Total non-operating income | 10,988 | 3,951 |
| Non-operating expenses | , | • |
| Interest expenses | 1,361 | 2,118 |
| Commission expenses | 1,538 | 1,949 |
| Others | 1,063 | 627 |
| Total non-operating expenses | 3,963 | 4,694 |
| Ordinary income (loss) | (1,480) | 5,908 |
| Extraordinary income | • | |
| Gain on bargain purchase | - | 1,944 |
| Gain on sales of investment securities | 622 | - |
| Gain on sales of subsidiaries and affiliates' stocks | 2,629 | - |
| Total extraordinary income | 3,251 | 1,944 |
| Extraordinary losses | | |
| Loss on change in equity | - | 978 |
| Loss from overseas remittance | - | 655 |
| Loss on sales of subsidiaries and affiliates' stocks | 271 | - |
| Loss on liquidation of business | 107 | - |
| Total extraordinary losses | 379 | 1,634 |
| Profit before income taxes | 1,391 | 6,219 |
| Income taxes | 43 | 1,530 |
| Profit | 1,347 | 4,688 |
| Profit (loss) attributable to non-controlling interests | (66) | 55 |
| Profit attributable to owners of parent | 1,414 | 4,633 |

Quarterly Consolidated Statements of Comprehensive Income

| Quarterly Consolidated Statements of Comprehensiv | | (Millions of yen) |
|---|--------------------|--------------------|
| | April 1, 2022 to | April 1, 2023 to |
| | September 30, 2022 | September 30, 2023 |
| Profit | 1,347 | 4,688 |
| Other comprehensive income | | |
| Net unrealized holding gains (losses) on securities | (385) | 427 |
| Unrealized gains (losses) on hedging derivatives | (545) | 201 |
| Foreign currency translation adjustments | 2,770 | 3,208 |
| Remeasurements of defined benefit plans | (504) | 2 |
| Share of other comprehensive income of affiliates accounted for using equity method | 18,328 | 1,836 |
| Total | 19,664 | 5,677 |
| Comprehensive income | 21,011 | 10,365 |
| Comprehensive income attributable to | | |
| Owners of parent | 21,041 | 10,286 |
| Non-controlling interests | (29) | 79 |

(3) Quarterly Consolidated Statements of Cash Flows

| | | (Millions of yen |
|---|--------------------|--------------------|
| | April 1, 2022 to | April 1, 2023 to |
| | September 30, 2022 | September 30, 2023 |
| Cash flows from operating activities | | |
| Profit before income taxes | 1,391 | 6,219 |
| Depreciation and amortization | 3,506 | 3,570 |
| Amortization of goodwill | 440 | 488 |
| Increase (decrease) of allowance for doubtful accounts | 145 | (89) |
| Increase (decrease) in net defined benefit liabilities | (201) | 262 |
| Decrease in net defined benefit assets | 1,792 | 199 |
| Decrease in provision for losses on construction contracts | (4,938) | (4,953) |
| Interest and dividend income | (275) | (210) |
| Interest expenses | 1,361 | 2,118 |
| Share of profit of entities accounted for using equity method | (1,750) | (2,257) |
| Foreign currency exchange losses, net | 11 | 27 |
| Gain on sales of investment securities, net | (622) | - |
| Gain on sales of subsidiaries and affiliates' stocks | (2,357) | - |
| Gain on bargain purchase | - | (1,944) |
| Loss on change in equity | - | 978 |
| Loss from overseas remittance | _ | 655 |
| Decrease (increase) in trade receivables and contract assets | (1,847) | 3,212 |
| Increase in inventories | (10,367) | (12,389) |
| Increase (decrease) in trade payables | 5,124 | (26,490) |
| Increase in contract liabilities | 13,757 | 6,265 |
| Decrease (increase) in other assets | (3,123) | 1,536 |
| Decrease in other liabilities | (8,023) | (6,859) |
| Others, net | (2,881) | (1,466) |
| Sub-total | (8,856) | (31,125) |
| Interest and dividend received | 757 | 355 |
| Interest paid | (1,400) | (2,203) |
| Income taxes refund | - | 105 |
| Income taxes paid | (506) | - |
| Net cash provided by (used in) operating activities | (10,005) | (32,867) |

| - | 3 4 1 | 1. | C | ` |
|---|-------|-------|------|-----|
| (| M11 | lions | of v | ven |

| | | (Millions of ye |
|--|--------------------|---------------------------|
| | April 1, 2022 to | April 1, 2023 to |
| | September 30, 2022 | September 30, 2023 |
| | Septemoer 50, 2022 | <u>September 30, 2023</u> |
| Cash flows from investing activities | (0.7.7) | (1.025) |
| Net increase in time deposits | (955) | (1,837) |
| Capital expenditure | (3,281) | (3,756) |
| Proceeds from sales of non-current assets | 752 | 260 |
| Proceeds from sales of investment securities | 965 | - |
| Proceeds from purchases of subsidiaries resulting in | _ | 1,689 |
| change in scope of consolidation | | -, |
| Proceeds from sales of shares of subsidiaries resulting in | 3,062 | _ |
| change in scope of consolidation | 3,002 | |
| Proceeds from sales of shares of subsidiaries and | 545 | |
| affiliates | 343 | - |
| Proceeds from sales of investments in capital of | | 1 501 |
| subsidiaries and affiliates | - | 1,721 |
| Disbursements of loans receivable | (6) | (7) |
| Collection of loans receivable | 12 | 11 |
| Others, net | 250 | (15) |
| Net cash provided by (used in) investing activities | 1,344 | (1,934) |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | (6,513) | 36,133 |
| Proceeds from long-term borrowings | 1,500 | · - |
| Repayments of long-term borrowings | (3,400) | (6,669) |
| Repayments of lease obligations | (894) | (872) |
| Repayments on bonds | (5,000) | (5,000) |
| Proceeds from issuance of preferred shares | 9,000 | - |
| Proceeds from issuance of subscription rights to shares | 52 | - |
| Proceeds from issuance of shares resulting from exercise | 1.254 | 4.060 |
| of subscription rights to shares | 1,354 | 4,068 |
| Cash dividends | _ | (788) |
| Dividends paid to non-controlling interests | (95) | (38) |
| Proceeds from sales of shares of subsidiaries not | · , | () |
| resulting in change in scope of consolidation | 747 | - |
| Others, net | 14 | 4 |
| Net cash provided by (used in) financing activities | (3,234) | 26,836 |
| Effect of exchange rate changes on cash and cash | | |
| equivalents | 1,313 | 750 |
| Net decrease in cash and cash equivalents | (10,581) | (7,215) |
| Cash and cash equivalents at beginning of period | 50,818 | 43,468 |
| Cash and cash equivalents at end of period | 40,237 | 36,252 |
| Cubit and cubit equivatents at one of period | TU,231 | 30,232 |

(4) Notes to Quarterly Consolidated Financial Statements

(Notes on Going Concern Assumption)

Not applicable.

(Notes in the Event of Significant Changes in Stockholders' Equity)

During the six months ended September 30, 2023, share capital increased by 3,272 million yen and legal capital surplus increased by 818 million yen, respectively, due to the exercise of the 1st series of share acquisition rights with an exercise price amendment clause. As a result of the above, share capital was 7,102 million yen and capital surplus was 11,369 million yen as of September 30, 2023.

(Application of Specific Accounting Treatment for Preparing Quarterly Consolidated Financial Statements)

After applying tax effect accounting to profit before income taxes for the fiscal year, which includes the 2nd quarter under review, the Company makes a reasonable estimate of the effective tax rate and multiplies the profit before income taxes by that estimated effective tax rate. If the estimated effective tax rate is unavailable, the amount of the significant difference, other than temporary differences, etc. is added to or deducted from profit before income taxes, and the result is multiplied by the statutory effective tax rate. Income taxes - deferred are included in the presentation of income taxes.

(Segment Information)

- I For the six months ended September 30, 2022 (from April 1, 2022 to September 30, 2022)
 - 1. Information about sales and segment income or loss for each reportable segment

(Millions of yen)

| New Business Development | Marine Propulsion Systems | Logistics Systems | Peripheral Businesses | Ocean Development | Sub total | Others | Total | Adjustments | Consolidated |
|--------------------------------|---|---|---|---|---|--|--|--|--|
| | | | | | | | | | |
| 12,958 | 43,285 | 19,065 | 23,928 | - | 99,238 | 12,493 | 111,732 | - | 111,732 |
| 364 | 196 | 129 | 4,973 | - | 5,665 | 33 | 5,698 | (5,698) | - |
| 13,323 | 43,482 | 19,195 | 28,902 | - | 104,904 | 12,526 | 117,430 | (5,698) | 111,732 |
| 1,028 | 1,003 | (333) | (692) | 1,008 | 2,014 | (9,511) | (7,497) | (1,008) | (8,505) |
| | Business Development 12,958 364 13,323 | Business Development Propulsion Systems 12,958 43,285 364 196 13,323 43,482 | Business Development Propulsion Systems Logistics Systems 12,958 43,285 19,065 364 196 129 13,323 43,482 19,195 | Business Development Propulsion Systems Logistics Systems Peripheral Businesses 12,958 43,285 19,065 23,928 364 196 129 4,973 13,323 43,482 19,195 28,902 | Business Development Propulsion Systems Logistics Systems Peripheral Businesses Ocean Development 12,958 43,285 19,065 23,928 - 364 196 129 4,973 - 13,323 43,482 19,195 28,902 - | Business Development Propulsion Systems Logistics Systems Peripheral Businesses Ocean Development Sub total 12,958 43,285 19,065 23,928 - 99,238 364 196 129 4,973 - 5,665 13,323 43,482 19,195 28,902 - 104,904 | Business Development Propulsion Systems Logistics Systems Peripheral Businesses Ocean Development Sub total Others 12,958 43,285 19,065 23,928 - 99,238 12,493 364 196 129 4,973 - 5,665 33 13,323 43,482 19,195 28,902 - 104,904 12,526 | Business Development Propulsion Systems Logistics Systems Peripheral Businesses Ocean Development Sub total Others Total 12,958 43,285 19,065 23,928 - 99,238 12,493 111,732 364 196 129 4,973 - 5,665 33 5,698 13,323 43,482 19,195 28,902 - 104,904 12,526 117,430 | Business Development Propulsion Systems Logistics Systems Peripheral Businesses Ocean Development Sub total Others Total Adjustments 12,958 43,285 19,065 23,928 - 99,238 12,493 111,732 - 364 196 129 4,973 - 5,665 33 5,698 (5,698) 13,323 43,482 19,195 28,902 - 104,904 12,526 117,430 (5,698) |

- Notes 1: Segment income (loss) in "New Business Development," "Marine Propulsion Systems," "Logistics Systems," "Peripheral Businesses" and "Others" represents "Operating income (loss)," and in "Ocean Development" represents "Share of profit (loss) of entities accounted for using equity method."
 - 2: "Others" is the segment which is not included in Reportable Segment and includes Engineering businesses, etc.
 - 3: Segment income (loss) is adjusted with operating loss in Quarterly Consolidated Statements of Operations.
 - 2. Information about loss on impairment of non-current assets, goodwill, etc. for each reportable segment

(Significant loss on impairment of non-current assets) Not applicable.

(Significant changes in the amount of goodwill) Not applicable.

(Significant gain on bargain purchase) Not applicable.

- II For the six months ended September 30, 2023 (from April 1, 2023 to September 30, 2023)
 - 1. Information about sales and segment income or loss for each reportable segment

(Millions of yen)

| | New Business Development | Marine Propulsion Systems | Logistics Systems | Peripheral Businesses | Ocean Development | Sub total | Others | Total | Adjustments | Consolidated |
|-----------------------|--------------------------------|---------------------------------|----------------------|--------------------------|----------------------|-----------|--------|---------|-------------|--------------|
| Net Sales: | | | | | | | | | | |
| Outside customers | 17,995 | 64,005 | 17,246 | 33,636 | - | 132,883 | 2,653 | 135,536 | - | 135,536 |
| Inter segment | 557 | 180 | 486 | 6,063 | - | 7,288 | (0) | 7,288 | (7,288) | - |
| Total | 18,553 | 64,186 | 17,733 | 39,699 | - | 140,171 | 2,652 | 142,824 | (7,288) | 135,536 |
| Segment income (loss) | 1,971 | 3,793 | 295 | 1,358 | 1,909 | 9,327 | (767) | 8,560 | (1,909) | 6,651 |
| | | | | | | | | | | |

- Notes 1: Segment income (loss) in "New Business Development," "Marine Propulsion Systems," "Logistics Systems," "Peripheral Businesses" and "Others" represents "Operating income (loss)," and in "Ocean Development" represents "Share of profit (loss) of entities accounted for using equity method."
 - 2: "Others" is the segment which is not included in Reportable Segment and includes Engineering businesses, etc.
 - 3: Segment income (loss) is adjusted with operating income in Quarterly Consolidated Statements of Operations.
 - 2. Changes in Reportable Segment, etc.

(Changes in Classification of Reportable Segment)

Effective from 1st quarter of FY2023, the Company has changed the classification of its Reportable Segment from the previous 4 segments (Ship, Ocean Development, Machinery and Engineering) to 5 new segments (New Business Development, Marine Propulsion Systems, Logistics Systems, Peripheral Businesses and Ocean Development). This change was implemented to clarify the positioning of each business and to expand sales and profits mainly in the core business in accordance with the policy in "Mid-Term Business Plan 2023."

Comparative segment information for the 2nd quarter of the previous fiscal year has been restated to reflect the changes.

3. Information about loss on impairment of non-current assets, goodwill, etc. for each reportable segment

(Significant loss on impairment of non-current assets)

Not applicable.

(Significant changes in the amount of goodwill)

Not applicable.

(Significant gain on bargain purchase)

Gain on bargain purchase was recognized in "Marine Propulsion Systems" due to the acquisition of all shares of Mitsui E&S DU Co., Ltd., making it our consolidated subsidiary. The amount of the gain from the said event is 1,944 million yen in the 2nd quarter of FY2023. Gain on bargain purchase is an extraordinary income and is not included in the segment income. This is a provisional amount as the purchase price allocation has not been completed as of the end of the 2nd quarter of FY2023.

(Significant Subsequent Events)

Not applicable.

3. Supplementary Information

Information about new orders and sales

(Percentages in FY2022 and FY2023 indicate composition ratio.)

New Orders

| | 2nd quarter of FY2022 | | of FY2022 2nd quarter of FY2023 | | | Chamas | FY2022 | |
|------------------------------|-----------------------|---------|---------------------------------|-------------------|-----------------|---------------------|-----------------|-------|
| | (from April 1, 20 | 11,2022 | | Increase/Decrease | Change ratio | (from April 1, 2022 | | |
| | to September 30, 2 | | to September 30, 2 | | | | to March 31, 2 | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| New Business Development | 18,521 | 11.9 | 22,321 | 14.4 | 3,800 | 20.5 | 42,192 | 13.1 |
| Marine Propulsion Systems | 82,093 | 52.8 | 72,265 | 46.7 | (9,828) | (12.0) | 139,575 | 43.3 |
| Logistics Systems | 13,575 | 8.7 | 34,973 | 22.5 | 21,398 | 157.6 | 49,441 | 15.3 |
| Peripheral Businesses | 30,090 | 19.3 | 25,163 | 16.3 | (4,926) | (16.4) | 74,303 | 23.1 |
| Ocean Development | - | - | - | - | - | - | - | - |
| Others | 11,293 | 7.3 | 109 | 0.1 | (11,184) | (99.0) | 16,838 | 5.2 |
| Total | 155,573 | 100.0 | 154,833 | 100.0 | (740) | (0.5) | 322,351 | 100.0 |

Sales

| | 2nd quarter of FY | 2022 | 2nd quarter of FY | 2023 | | G! | FY2022 | | |
|------------------------------|--------------------------------------|-------|--------------------------------------|-------|-------------------|-------------------------------|-----------------|---|--|
| | (from April 1, 20 to September 30, 2 | | (from April 1, 20 to September 30, 2 | | Increase/Decrease | ease/Decrease Change ratio (f | | (from April 1, 2022 to March 31, 2023) | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | |
| New Business Development | 12,958 | 11.6 | 17,995 | 13.3 | 5,036 | 38.9 | 34,865 | 13.3 | |
| Marine Propulsion Systems | 43,285 | 38.7 | 64,005 | 47.2 | 20,720 | 47.9 | 97,693 | 37.2 | |
| Logistics Systems | 19,065 | 17.1 | 17,246 | 12.7 | (1,819) | (9.5) | 41,653 | 15.9 | |
| Peripheral Businesses | 23,928 | 21.4 | 33,636 | 24.8 | 9,707 | 40.6 | 57,356 | 21.9 | |
| Ocean Development | - | - | - | - | - | - | - | - | |
| Others | 12,493 | 11.2 | 2,653 | 2.0 | (9,840) | (78.8) | 30,733 | 11.7 | |
| Total | 111,732 | 100.0 | 135,536 | 100.0 | 23,804 | 21.3 | 262,301 | 100.0 | |

Order Backlogs

| | FY2022 | | 2nd quarter of FY2023 | | Increase/Decrease | Change ratio | 2nd quarter of FY2022 | |
|------------------------------|------------------------|-------|----------------------------|-------|-------------------|-----------------|----------------------------|-------|
| | (as of March 31, 2023) | | (as of September 30, 2023) | | merease/Decrease | | (as of September 30, 2022) | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| New Business Development | 28,879 | 9.3 | 33,300 | 9.0 | 4,420 | 15.3 | 27,155 | 8.9 |
| Marine Propulsion Systems | 61,595 | 19.7 | 79,057 | 21.5 | 17,461 | 28.3 | 58,249 | 19.0 |
| Logistics Systems | 58,715 | 18.8 | 77,901 | 21.1 | 19,186 | 32.7 | 46,229 | 15.0 |
| Peripheral Businesses | 156,215 | 50.1 | 174,230 | 47.3 | 18,015 | 11.5 | 146,007 | 47.7 |
| Ocean Development | - | - | - | - | - | - | - | - |
| Others | 6,411 | 2.1 | 3,976 | 1.1 | (2,434) | (38.0) | 28,712 | 9.4 |
| Total | 311,817 | 100.0 | 368,466 | 100.0 | 56,648 | 18.2 | 306,354 | 100.0 |